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United Way of Laramie County envisions a community where all individuals and families have the opportunity to achieve their full potential.

Imagine a community that fosters hope and opportunity for everyone...

- Where all youth live in a safe environment and prepare to succeed in school and life;
- Where our neighbors in crisis receive resources and tools to begin productive livelihoods and become stronger families;
- Where everyone receives effective health care that improves their quality of life;
- Where our community sets significant and measurable goals to advance and achieve these fundamental building blocks of human development.

United Way of Laramie County’s mission is to responsibly mobilize and leverage community resources to create long-term changes that produce healthy, educated and financially stable individuals and families in Laramie County.

To make a difference we will:

- Ignite our community, and thereby mobilize people who live and work in Laramie County to action - to give, advocate and volunteer;
- Connect all sectors of society - individuals, businesses, non-profit organizations and governments - to create long-term change;
- Raise, invest and leverage the funds to create and support innovative programs and approaches to generate sustained impact in Laramie County;
- Continually measure improvement in Laramie County in the areas of education, financial stability and health;
- Hold ourselves accountable to our community.

GREAT THINGS HAPPEN WHEN WE LIVE UNITED
United we fight. United we win. United Way of Laramie County fights for the health, education, and financial stability of every person in our community. Your contribution will add up to big wins for Laramie County.

WHAT MATTERS

- A $5 CUP OF COFFEE OR MEALS FOR FAMILIES
- A $10 APP FOR PHONE OR BOOKS FOR CHILDREN
- A $20 PAIR OF MOVIE TICKETS OR FINANCIAL COACHING FOR FAMILIES
- A $50 DINNER OR SHELTER FOR A FAMILY
- A $100 JACKET OR AFTER SCHOOL ENRICHMENT FOR CHILDREN

GREAT THINGS HAPPEN WHEN WE LIVE UNITED
2016 BOARD OF DIRECTORS

PRESIDENT’S MESSAGE

I want to say what an honor it has been to be the Interim President of United Way and to work with you this past year. I am fortunate to be part of such an amazing community, who give of their time and money.

This year was not without challenges. At the beginning of the year, our Board President, Mike Dowling, was diagnosed with brain cancer, and stepped down as President, elevating me to the role of President much faster than I had planned. Fortunately, I made it through the year, thanks in part to our wonderful board and United Way staff. I’m happy to report that Mike has made significant progress in his quest to beat this terrible disease.

Our 2016 campaign ended at just over $1.1 million dollars. It was down from last year, but still not bad considering the state of our economy. We were able to help fund 22 program partners, who in turn helped members of our community improve their lives in 3 areas we feel are vital for leading a productive life; education, financial stability and health. Our program partners work with not only members of our community in need of their services, but with each other, to ensure that they are leveraging those dollars to the best of their ability. We hold them accountable as well as ourselves.

Emerging Leaders continue to donate their time and resources to the betterment of our community all the while having fun coming up with new ideas on how to serve. Time and time again they prove that our future is in good hands. If you are under 35 contact our United Way and find out how to get connected with these dynamic young professionals.

I would like to thank two former members of the United Way staff, Sara Weber and Shawndae Ogle. I relied heavily on each of them for information, marketing materials, and general “help me out here” questions. I wish them the best in their new adventure and am excited to know that they will both stay active in United Way. I also want to welcome our two new team members, Amber Still, our new Marketing and Communications Specialist, and Margaret Dobelmann, Data Specialist/Office Assistant. Both are great additions to the team and we are excited to have them.

Lastly thank you to the Bolkovatz and Cashman families, our Campaign Co-chairs, our Board of Directors, and the United Way staff. They are all committed to making Laramie County a better place to live and I am proud to serve alongside each and every one of them. They epitomize what it means to Live United.

OFFICERS

Mike Dowling, President
US Bank

John Lynch, Past President
Federal Bureau of Investigation

Pat Ashworth, Vice President/Interim President
Express Employment Professionals

Gay Woodhouse, Secretary
Woodhouse Roden Nethercott LLC

Brandy Marrou, Treasurer
McGee, Hearne & Paiz, LLP

Mark Young, Assist. Treasurer
Wyoming State Fire Marshall’s Office

CAMPAIGN CHAIRS

Reiman Corp

Michele Bolkovatz, 2015/2016
Blue Federal Credit Union

Keith Cashman, 2016/2017
Wyoming Machinery Company

Lynn Cashman, 2016/2017

DIRECTORS

Beth Allen
Cheyenne Regional Medical Center

Brittany Ashby
Align

Renee Ashworth
Express Employment Professionals

Steve Carver
Wallick and Volk

Greg Dyekman
Dray, Dyekman, Reed & Healey, P.C.

Bob Jacobson
Security First Bank

Tim Joannides
Halladay Motors

Aimee Lewis
University of Wyoming

Donal Mattimoe
Wyoming Dept. of Education

Sam Runyan
D.A. Davidson Companies

Rachelle Zimmerman
Cheyenne LEADS

EX OFFICIO

EMERGING LEADER CHAIR

Derrek Jerred
Cheyenne LEADS

STAFF

Connie Sloan Cathcart
Executive Director

James Fuller
Major Gifts Officer

Rod Hottle
Community Programs Coordinator

Margaret Dobelmann
Administrative Assistant/Data Specialist

Nancy Coffin
Finance Manager

Amber Still
Marketing and Communications Specialist
United Way and local expert volunteers identify and prioritize our community’s most pressing needs. Your pledge is combined with others, including corporate and grant support. And strategically invested in programs and partnerships in the areas of Education, Financial Stability, and Health. With United Way support, funded programs often secure additional funding. United Way monitors programs to ensure they’re getting results.

Using external research and community involvement, United Way of Laramie County Community Investment Teams establish funding priorities for three impact areas (Education, Financial Stability, and Health) to invest resources in addressing the most important human services needs in Laramie County. By partnering with new and existing programs in our community, United Way of Laramie County in 2016 helped produce the following results:

Helping Children and Youth Achieve Their Full Potential

During 2016, United Way of Laramie County partnered with After School for Kids, Boys and Girls Club of Cheyenne, Laramie County Community Partnership, Foster Grandparents, Safe Harbor, A Children’s Justice Center, Special Friends, and Prevent Child Abuse Wyoming, to ensure that 1,938 unduplicated families in our community could help their children and youth achieve their full potential.

Objectives

Laramie County families (parents and other caretakers), businesses and providers are educated on the benefits to the child, family and community of accredited, licensed or legally exempt childcare and importance of investing in high quality learning environments.

Laramie County children and youth have positive and involved family and community structure, as well as access to a variety of activities, that provide quality education and positive learning environments and assist in developing life skills.

Laramie County families are aware and have access to educational programs focusing on parenting skills and support networks.

Helping Neighbors in Crisis and Strengthening Families

During 2016, United Way of Laramie County partnered with American Red Cross of Wyoming, Bethel Outreach Ministries, CASA of Laramie County, Cheyenne Housing Authority, Cheyenne Interfaith Hospitality Network, Climb Wyoming, COMEA, Community Action of Laramie County, Foster Grandparents, GreenPath, NEEDS, Recover Wyoming, Safehouse Services, Wyoming Family Home Ownership and Wyoming Senior Citizens to ensure that 5,327 unduplicated families, individuals and seniors in Laramie County were able to live in a safe environment and access resources to pursue their full potential.

Objectives

Laramie County residents living in poverty have adequate education, skills and safety net services necessary to obtain a livable wage and manage daily activities in a livable environment.

Laramie County residents have a single point to help navigate their way to resources to meet basic life, safety and economic needs.

Laramie County residents have a sustainable network of efficient safety net organizations offering a variety of services, referrals and case management resources.

Laramie County seniors have opportunities/services to acquire or maintain a level of independent living they choose or desire.

Improving Community Health

During 2016, United Way of Laramie County partnered with HealthWorks and Peak Wellness Center to ensure that 4,317 unduplicated individuals in our community could receive timely, regular preventive health care.

Objectives

People in Laramie County receive timely, regular preventive, acute, and chronic disease services.
**RESULTS THAT MATTER**

**Helping Children and Youth Achieve Their Full Potential**

**After School for Kids**

United Way Outcome Addressed

Children and youth have access to high quality learning experiences that prepare them to succeed in all grades and graduate from High School.

**Boys & Girls Club of Cheyenne Wyoming – Youth Development and Summer Brain Gain**

United Way Outcome Addressed

Children and youth have access to high quality learning experiences that prepare them to succeed in school/life while continually developing social, emotional, physical and intellectual skills for success in all grades and graduate from High School.
Helping Children and Youth Achieve Their Full Potential

Laramie County Community Partnership – Homeless Youth Residence

United Way Outcomes Addressed

Youth will have safe shelter as they complete high school.

Children and youth are successful in all grades and graduate from high school.

Foster Grandparents – Youth Development

United Way Outcomes Addressed

Children and Youth have access/availability to mentors and positive role models
Helping Children and Youth Achieve Their Full Potential

Safe Harbor A Children’s Justice Center – Supervised Visitation and Safe Exchange

United Way Outcomes Addressed

Families have increased opportunity and access to parenting programs, including those for specialized parenting.

Supervised Visitations and Safe Exchange

- Parents Increased Understanding of Behaviors That Contribute To Successful Parenting
- Parents Who Reported Enjoying Time With Their Children and Observed Displaying Positive Interactions That Support A Strong Relationship

Special Friends of Cheyenne, Inc. – Child Mentorship

United Way Outcomes Addressed

Children and Youth have access/availability to mentors and positive role models.
Wyoming Citizen Review Panel, Inc./Prevent Child Abuse Wyoming – Reducing Child Maltreatment By Identifying And Securing Quality Child Care For Laramie County Infants

United Way Outcomes Addressed

Children and Youth have access/availability to mentors and positive role models.

![Bar Chart]

**Expectant Mothers Who Did Not Arrange Child Care Prior To Receiving Educational Information Packet At Ultrasound Visit**

**Expectant Mothers Who Reported Educational Information Being Useful In Planning For Quality Child Care Before The Birth Of Their Child**

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**GREAT THINGS HAPPEN WHEN WE LIVE UNITED**
Helping Neighbors in Crisis and Strengthening Families

CLIMB Wyoming – Low-income Single Mothers Discover Self-sufficiency Through Career Training and Placement

United Way Outcome Addressed

Laramie County residents have services that advance skills, personal financial management, financial stability and adequate mobility to facilitate independence and engagement in civic and social life.

Comea, Inc. – Transitional Living

United Way Outcome Addressed

Laramie County residents have services that advance skills, personal financial management, financial stability and adequate mobility to facilitate independence and engagement in civic and social life.
COMMUNITY ACTION OF LARAMIE COUNTY – KINSHIP SUPPORT SERVICES (KSS)

United Way Outcome Addressed

Laramie County residents have supportive community programs.

- Participants Who Showed Decreased Stress Levels.
- Participants Who Can Still Provide Caregiver Duties.

GREENPATH, INC. – FINANCIAL COUNSELING AND OUTREACH

United Way Outcome Addressed

Laramie County residents have services that advance skills, personal financial management, financial stability and adequate mobility to facilitate independence and engagement in civic and social life.
NEEDS, Inc. – Basic Needs of Life And The Tools To Help Improve Lives

United Way Outcome Addressed

Laramie County residents have adequate resources to achieve greater financial stability.

Recover Wyoming – Recovery Coach

United Way Outcome Addressed

Laramie County residents have services that advance skills, personal financial management, financial stability and adequate mobility to facilitate independence and engagement in civic and social life.
Wyoming Family Home Ownership Program

United Way Outcome Addressed

Laramie County residents have affordable/appropriate housing.

Bethel Outreach Ministries

United Way Outcome Addressed

Laramie County residents are aware of resources in the community to connect them to human services.
Helping Neighbors in Crisis and Strengthening Families

Comea, Inc. – Emergency Shelter

United Way Outcome Addressed

Laramie County families, individuals and seniors have timely access to safety net services to maintain and enhance basic life/safety needs during a time of crisis.

Safehouse Services – Domestic Violence Resources

United Way Outcome Addressed

Laramie County families, individuals and seniors have timely access to safety net services to maintain and enhance basic life/safety needs during a time of crisis.
American Red Cross of Wyoming – Disaster and Crisis Response

United Way Outcome Addressed

Laramie County residents have adequate safety net services to support our residents in time of crisis.

Laramie County Residents Who Received Timely Disaster Relief.

Laramie County Residents Who Re-established A Residence and Met Basic Life/Safety Needs Within 14-Days Of The Disaster.

Disaster Mobilizations That Met The Required 30 Minute to One Hour Response Time.

Court Appointed Special Advocates (CASA) of Laramie County

United Way Outcome Addressed

Laramie County residents have a single access point to help navigate their way to resources to meet basic life, safety and economic needs.
Cheyenne Interfaith Hospitality Network, Inc. – Family Shelter (Family Promise)

United Way Outcome Addressed

Laramie County has adequate safety net services to support our residents in time of crisis.

Cheyenne Housing Authority – Southern Wyoming Retired & Senior Volunteer Program (RSVP)

United Way Outcome Addressed

Laramie County seniors have opportunities/services to acquire or maintain a level of independent living they choose or desire.
Foster Grandparents – Volunteer Opportunities for Low-income Senior Citizens

United Way Outcome Addressed

Seniors have access to physically and emotionally satisfying activities.

Wyoming Senior Citizen, Inc. – Senior Companion

United Way Outcomes Addressed

Seniors can remain in their own home, community living centers or other independent living settings of their choosing.

Seniors have access to physically and emotionally satisfying activities.
Improving Community Health

HealthWorks – Patient-Centered Medical Home

United Way Outcomes Addressed

People in Laramie County receive timely, regular preventive health care.

Electronic health information exchange and other collaborations promoted and encouraged for better patient care management.

Patients are accountable and engaged in their care management.

HealthWorks – Patient-Centered Medical Home

United Way Outcomes Addressed

People in Laramie County receive timely, regular preventive health care.

Electronic health information exchange and other collaborations promoted and encouraged for better patient care management.

Improvement In Population Health
Improving Community Health

HealthWorks – Patient-Centered Medical Home

United Way Outcomes Addressed

People in Laramie County receive timely, regular preventive health care.

Electronic health information exchange and other collaborations promoted and encouraged for better patient care management.

Peak Wellness – Eastern Laramie County Outreach and Emergency Mental Health Services

United Way Outcome Addressed

People in Laramie County receive timely, regular preventive health care.

Pharmacy Interventions

- Pharmacy Interventions performed to address prescription contradictions and therapeutic substitutions.
- Total Interventions
- Interventions Achieved

Eastern Laramie County Outreach Services

- Youth referred who received clinical assessments, developed individualized treatment plan and received individual and group services.
- Adults assessed and provided mental health services based on individualized treatment plan and accomplished individual, family or group services.
- Adults assessed and received substance abuse treatment based on individualized treatment plans and participated in group or individual treatment.

Total Patients

Patients Achieving
Peak Wellness – Eastern Laramie County Outreach and Emergency Mental Health Services

United Way Outcome Addressed

People in Laramie County receive timely, regular preventive health care.

GREAT THINGS HAPPEN WHEN WE LIVE UNITED
2016 UNITED WAY OF LARAMIE COUNTY INITIATIVES

Wyoming Free Tax Service Coalition – The primary goal of the Wyoming Free Tax Service Coalition is to meet tax preparation needs for low income taxpayers using IRS-certified Volunteer Income Tax Assistance preparers throughout Wyoming. In Laramie County, United Way of Laramie County is the sponsoring organization and works in partnership with the Laramie County Community College to provide these services from the end of January through April 15th each year.

In 2016 VITA preparers produced the following results for Laramie County:

- Returns Prepared and Electronically Filed to the IRS: 801
- State returns Prepared and Electronically Filed: 45
- Total refunds: $1,181,720
- Total Child Tax Credit: $178,571
- Total Additional Child Tax Credit: $88,134
- Total Earned Income Credit: $291,293
- Total Education Credit: $32,704

Wyoming 2-1-1 – Information and Referral

During 2016 United Way of Laramie County partnered with Wyoming 2-1-1 to ensure that 2,017 unduplicated families in our community received information and referral services. These services supported United Way of Laramie County’s goal to provide residents with a single access point to help them navigate their way to community resources that meet basic life, safety and economic needs. 25% of the individuals who call go through a client intake that allows for follow up services and about 10% of those individuals participated in a follow up.
GoalConnect – A community collaborative designed to improve service delivery, GoalConnect uses a software system to foster collaboration across a full range of human services and health care providers throughout Laramie County. United Way of Laramie County is the system license holder and works with health care and human service providers to share a collaborative case management platform to generate a single coordinated client/patient plan and provide a safe environment to increase service effectiveness while protecting privacy.

In 2016:
• Currently there are 10,427 clients/patients entered into the GoalConnect database.
• Partner Agencies made 1,657 client/patient referrals to GoalConnect agencies for services.
• GoalConnect Initiative membership grew by 45 New Users
• 30% growth (adjusted down for turnover/replacements) of other users.
• Super Users convened 6 times to develop and refine system processes.
• Due to our success in Laramie County in implementing this system, presentations about GoalConnect were delivered to the Institute for Healthcare Improvement: Spreading Community Accelerators through Learning and Evaluation (SCALE) partners in Greeley, Colorado and the SCALE national committee.
Community Investment

2016 United Way of Laramie County Initiatives

Community Schools Pilot – Based on the work of the United Way of Laramie County Vision Council, the United Way of Laramie County Board of Directors set a goal to make Laramie County one of the Top 5 Healthiest Counties in Wyoming by 2025 as identified in the Robert Woods Foundation County Health Rankings. As part of their work, the Vision Council identified three areas: Increasing Graduation Rates, Reducing free and reduced lunch because families are moving out of poverty, and reduce Homelessness for United Way of Laramie County to focus its work in achieving the goal.

Once the goal was identified and approved by the Board of Directors, the staff began researching best practices that can deliver results to influence the issues and barriers surrounding these three areas and build a rationale for increasing student success, strengthening families and community. After reviewing several successful best practice programs, the best practice selected is the Community Schools: Promoting Student Success.

The Community School’s framework recognizes that many factors influence the education of a child. Therefore, the best practice framework works to mobilize the assets of the school and the entire community to improve educational, health, social, family, economic, and related results. The Community School Coalition states, “Community schools function as active agents of change in the lives of students, families and their communities.” Community school initiatives know that success in school, strong families, and healthy communities are intertwined and a balanced approach that recognizes the importance of academic and non-academic factors and the value of developing social capital to support young people is important.

“The experience of the Coalition for Community Schools suggests that fulfilling these conditions will enable public schools and their communities to more readily achieve the multiple purposes of public education—to help students develop the academic and social competencies to succeed in life and to prepare them to be productive participants in our democracy. The collective presence of these conditions, and the interaction among them, increases the likelihood of success for all.”

Laramie County Community Schools (CS) Initiative Pilot Overview—

CS is about the process of people and programs working together to create a culture of learning that serves our entire community. The CS pilot will be funded using City of Cheyenne 5th Penny overage funds. The CS pilot will support Cole and Hebard Elementary Schools in the development and implementation of safe supportive services for children, youth, families and neighborhood residents.

Vision—
Children, youth, families and neighborhood residents will have:
   Improved learning outcomes
   Increased enrichment opportunities
Accessible support services through strong school/community partnerships that are connected in meaningful ways.

Goals—
   Improve student learning and youth development
   Strengthen and support families
   Strengthen and engage neighborhoods
COMMUNITY INVESTMENT

2016 UNITED WAY OF LARAMIE COUNTY INITIATIVES

COMMUNITY SCHOOLS (CS) OPERATING PRINCIPLES

Collaboration
Partnerships are the best way to maximize resources and create synergy
Partners work for and with families, neighborhoods, and one another to ensure local strengths and needs are considered
Partnership involves a commitment to mutual relationships and goals

Integration
Services connected and purposefully coordinated with school and community to assure an efficient and respected use
of partners’ expertise and resources

Lifelong Learning Culture
People learn and grow differently
Through professionally developed staff CS will account for these different learning styles and promote learning
opportunities for all children, youth, families and neighborhood residents

Outcome Focused
Services will be aligned with CS initiative goals
Service effectiveness will be measured by improvements in student learning and development, stronger families and
healthier neighborhoods

Community Leadership
Leadership and accountability shared among all stakeholders
Parents and neighborhood residents have multiple opportunities to partner in decision making
Parents and neighborhood residents determine service opportunities most beneficial to them

Neighborhood Based
All neighborhoods have unique strengths and needs
Initiative values the uniqueness of each neighborhood and adapts services and opportunities so that the neighbor-
hood capacity is optimized

LEADERSHIP STRUCTURE

• Grounded in the belief that relationships and collaborations are the cornerstones that create positive systems
  change
• Partners believe that life-long learning is a shared responsibility of our community’s residents
• The school cannot do it alone
• Pilot is an innovative approach designed to link the community, neighborhoods, school and people of all ages,
  backgrounds and walks of life to achieve stated goals and outcomes
• CS pilot believes education is a community-wide responsibility and the emphasis on building capacity within
  neighborhoods, community based organizations, and other systems to produce sustained improvements and results
• Pilot utilizes four groups to mobilize and support the day-to-day activities at the neighborhood based community pilot
  • Leadership Council –
    United Way of Laramie County, Laramie County School District #1, Laramie County School District #1 School
    Board; City of Cheyenne, Boys & Girls Club of Cheyenne, HealthWorks, Peak Wellness Center, Laramie County
    Community Partnership, and Wyoming Department of Education
  • Management Team
  • School Neighborhood Advisory Committee
  • Action Teams
COMMUNITY INVESTMENT

2016 PROGRAM PARTNERS

Programs Funded Through United Way of Laramie County Community Investment Process

ASK, After School for Kids
American Red Cross of Wyoming
Bethel Outreach Ministries
Boys & Girls Club of Cheyenne
CASA of Laramie County
Cheyenne Interfaith Hospitality Network, Inc.
CLIMB Wyoming
COMEa House and Resource Center
GreenPath, Inc.
HealthWorks
CALC Kinship Support Services
Laramie County Community Partnership/Homeless Youth Needs, Inc.
Peak Wellness
Prevent Child Abuse Wyoming
Recover Wyoming
Safe Harbor, A Children's Justice Center
Safehouse Services
Southeast Wyoming Foster Grandparents
Southern Wyoming Retired and Senior Volunteer Program (RSVP)
Special Friends of Cheyenne
Wyoming Family Home Ownership Program
Wyoming Senior Companions

Education
Financial Stability
Financial Stability
Education
Financial Stability
Financial Stability
Financial Stability
Financial Stability
Financial Stability
Health
Financial Stability
Education
Financial Stability
Health
Education
Financial Stability
Education
Financial Stability
Financial Stability
Education
Financial Stability

COMMUNITY INVESTMENT
$1,069,047

Education $257,528
Financial Stability $515,336
Health $231,947
Initiatives $55,278
Other $8,958
UNITING OUR COMMUNITY

Each year the Uniting Our Community Award recognizes one organization that exemplifies the United Way spirit in Laramie County. These companies or community partners show us how to LIVE UNITED.

The honoree is chosen for their high level of participation in United Way and in our community. We consider their volunteer hours, financial commitment, and leadership role within Laramie County.

This year we are pleased to honor The 2016 Food Truck Rally Vendors. Each vendor’s contributions to United Way included a donation from proceeds to United Way. Their strong commitment to volunteerism and other activities bring awareness to United Way and the topics that are important to our community.

OUTSTANDING COORDINATORS

John Franken-Dept of Environmental Equality
Susann Robbins- LCSD#1
Brian Mansell-Wyoming Machinery Company
David Sutherland-Spradley Barr Motors

Dillon Ohrt-Suncor
Kevin Kisicki-Wyoming Bank & Trust
Moniet Flores-City of Cheyenne

COORDINATOR OF THE YEAR

Kevin Ogle - Cheyenne Regional Medical Center

Under Kevin’s leadership, Cheyenne Regional Medical Center accepted the Ask 5 challenge and had a significant increase in employee giving. He held events to highlight United Way and encourage employees to give. His enthusiasm provided an element of fun to the challenge. We thank Kevin and Cheyenne Regional Medical Center.
THE BOLKOVATZ FAMILY

Rich, Michele and their 21 year-old identical twins, Mariah and Mikala, value family and the quality of life and community spirit Cheyenne is known for.

Michele and Rich Bolkovatz were both raised in Anaconda, Montana and are graduates of Montana State University with degrees in Marketing and Civil Engineering respectively. They moved to Cheyenne in 1993 for employment opportunities.

Michele is Vice President of Marketing at Blue Federal Credit Union. She currently serves on the Junior Leadership of Laramie County Steering Committee; After School for Kids (ASK) Board of Directors, CFD Old West Museum, Better Business Advisory Board and is active with United Way of Laramie County.

Rich is the President of Reiman Corp. Rich has managed many notable projects around Cheyenne including the Laramie County Government Complex, United Blood Services, Cheyenne downtown parking facility, Cheyenne Depot and Depot plaza, and the Norris Viaduct.

Mariah and Mikala are attending Laramie County Community College. As a family they enjoy camping, snow/ water skiing, and hiking with family and friends. Rich is a passionate outdoorsman, who loves to hunt, backpack, camp and fish, but his real passion exists with snow skiing. An avid runner, Michele has participated in numerous races throughout the United States including running the New York City Marathon 5 times to include the 2016 marathon.

Being part of the Cheyenne community for over twenty years has been a blessing. They believe in giving back and partnering with United Way is the perfect way to do that!

THE CASHMAN FAMILY

Keith was born and raised in Laramie County and is a second-generation Wyoming native. Keith has worked at Wyoming Machinery Company for 18 years in a variety of positions, such as sales and store director. He is currently the Territory Sales Representative for the Southeast Region.

Lynn was born and raised in Jefferson, Wisconsin. It’s a strange land of beer, cheese, and dairy cows. Lynn moved to Cheyenne in 2001. She is fortunate enough to be a stay at home mom and volunteer at the local elementary school.

Lynn and Keith were married August of 2003 in Cheyenne. They have two beautiful children Elizabeth and Grady. Elizabeth is currently in first grade. She loves Barbies, playing outside, and helping her mom in the garden. Grady will start preschool this fall and spends his time racing cars, going to the park, and swimming. Both kids love the Laramie County Library.

The Cashman’s believe in the power of the United Way in Laramie County, not only as an investment in the community but helping to sculpt the future for the next generation. Spreading the awareness and educating the community about UWLC will always be the motto for the Cashman family.
Many community citizens annually LIVE UNITED and serve as United Way volunteers:

- Community Investment Teams work with the Community Programs Coordinator by reviewing funding requests and making recommendations to the board. They are experts in the fields of finance, education, health, law, government, human services and business.
- The Campaign Team works with the Major Gifts Officer and Campaign Co-Chairs in reaching out to businesses and individual donors.
- The Marketing Committee works with the Marketing/Communications Specialist in keeping the United Way message current.
- Emerging Leaders work with the young donor base to promote serving, connecting, and leading.

COMMUNITY INVESTMENT TEAMS

- **EDUCATION**
  - Helping children and youth achieve their full potential

- **FINANCIAL STABILITY**
  - Helping neighbors in crisis and strengthening families

- **HEALTH**
  - Improving community health

Sam Runyan and Brandy Marrou, Investment Team Chairs

Terry Williams, Co-Chair
Ann Secrest, Co-Chair
Julie Tiedeken
Lindi Kirkbride
Mary Brown
Sara Weber
Karmen Rossi
Amber Still
Heather Kestner
Donal Mattimoe
Robin Sherman
Mark Young

Sam Runyan, Co-Chair
Bob Fecht, Co-Chair
Sally Meeker
Steve Secrest
Ruth Rentzell-Williams
Barb Stafford
Lou Nagel
Sandra Adam
Marc Stout
Val Cirbo
Jeff Allen
Chris Joannides
John Lynch
Kortnie Mendoza
Quinn Lance
Mike Weiland

Jessica Schulz, Co-Chair
Mary Augustin, Co-Chair
Bob Kanard
Shari Bremer
Josh Keefe
Craig Kautzman
Elizabeth Thorson
Beth Allen
Shelley Hood
Amiee Lewis

GREAT THINGS HAPPEN WHEN WE LIVE UNITED
MARKETING COMMITTEE

Rachelle Zimmerman, Chair
Michele Bolkovatz
Andrew Rueben
Our Emerging Leaders are a network of dynamic, civic-minded people, between the ages of 20 and 35, who are the next generation of philanthropic leaders in Laramie County. They have a vested interest in lasting change in our community.

Emerging Leaders have access to activities and events that allow them to:

**Connect** with their peers and leaders in our community.

**Serve** as a volunteer for projects that are meaningful to their community.

**Lead** their community now and in the future as they expand their knowledge and skills.

---

**LEADERSHIP TEAM**

Team Chair: Derrek Jerred
Connect Co-Chairs: Sara Rhoten
Casey Turcato
Serve Co-Chairs: Jaime Davis
Lori Kempter-Mansell
Lead Chair: Britney Wallesch
Members At Large: Aubrie Eres
Kelsey Hart
Amber Still

---

**EMERGING LEADERS**

## Employee Campaigns

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Company Name</th>
<th>Company Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALIGN</td>
<td>Dyno Nobel</td>
<td>Security First Bank</td>
</tr>
<tr>
<td>Allstate Insurance</td>
<td>Express Employment Professionals</td>
<td>Sierra Trading Post</td>
</tr>
<tr>
<td>American Red Cross of Wyoming</td>
<td>Family Promise of Cheyenne</td>
<td>Spradley Barr Motors</td>
</tr>
<tr>
<td>ANB Bank</td>
<td>First Cheyenne Federal Credit Union</td>
<td>Taco John's International</td>
</tr>
<tr>
<td>ASK Program</td>
<td>First Education Federal Credit Union</td>
<td>Union Pacific Foundation</td>
</tr>
<tr>
<td>Bethel Outreach Ministries</td>
<td>First Interstate Bank</td>
<td>United Parcel Service</td>
</tr>
<tr>
<td>Black Hills Energy</td>
<td>Halladay Motors</td>
<td>United Way of Laramie County</td>
</tr>
<tr>
<td>Blue Cross Blue Shield of Wyoming</td>
<td>HealthWorks</td>
<td>US Bank</td>
</tr>
<tr>
<td>Blue Federal Credit Union</td>
<td>Jonah Bank of Wyoming</td>
<td>Wallick &amp; Volk</td>
</tr>
<tr>
<td>Boys &amp; Girls Club of Cheyenne</td>
<td>Laramie County Community Partnership</td>
<td>Western States Bank</td>
</tr>
<tr>
<td>CASA of Laramie County</td>
<td>Laramie County Library</td>
<td>WyHy Federal Credit Union</td>
</tr>
<tr>
<td>Central Bank &amp; Trust</td>
<td>McGee, Hearne &amp; Paiz, LLP</td>
<td>Wyoming 2-1-1, Inc.</td>
</tr>
<tr>
<td>Cheyenne Animal Shelter</td>
<td>Needs, Inc</td>
<td>Wyoming Bank &amp; Trust</td>
</tr>
<tr>
<td>Cheyenne LEADS</td>
<td>Peak Wellness Center</td>
<td>Wyoming Home Ownership Program</td>
</tr>
<tr>
<td>Cheyenne Skin Clinic</td>
<td>Personal Financial Solutions, Inc.</td>
<td>Wyoming Health Council</td>
</tr>
<tr>
<td>Cheyenne State Bank</td>
<td>RBC Wealth Management</td>
<td>Wyoming Machinery Company</td>
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<tr>
<td>CLIMB Wyoming</td>
<td>Recover Wyoming</td>
<td>Wyoming Senior Citizens, Inc.</td>
</tr>
<tr>
<td>COMEA, Inc.</td>
<td>Reiman Corp</td>
<td>Wyoming Tribune Eagle</td>
</tr>
<tr>
<td>Community Action of Laramie County</td>
<td>Safeharbor, A Children's Justice Center</td>
<td>XESI</td>
</tr>
<tr>
<td>Cheyenne Regional Medica Center</td>
<td>Safehouse Sexual Abuse Services</td>
<td></td>
</tr>
<tr>
<td>Dillard's</td>
<td>Scheiner, Weskamp, and Schmerge LLC</td>
<td></td>
</tr>
</tbody>
</table>

## Government Campaigns

<table>
<thead>
<tr>
<th>City of Cheyenne</th>
<th>Laramie County School District #1</th>
<th>State of Wyoming</th>
</tr>
</thead>
<tbody>
<tr>
<td>Laramie County</td>
<td>Laramie County Library</td>
<td>Laramie County Community College</td>
</tr>
</tbody>
</table>
The prestigious Alexis De Tocqueville Society is a philanthropic society honoring individuals who annually give $10,000 or more to United Way.

Dr. Jeffrey and Lynne Carlton
Paul and Beth Howard
Gregory C. Dyekman

Drs. Robert Prentice and Sandra Surbrugg
Timothy and Kathy Joannides
Mark and Jennie Gordon

GIFTS IN HONOR OF

Patsy J. Dyekman
The Church Staff at First Presbyterian Church, Cheyenne, WY

Connie Sloan Cathcart
The Bolkovatz Family, John Lynch, Greg Dyekman, Pat and Renee Ashworth, and the Staff at UWLC

GIFTS IN MEMORY OF

Pete Cathcart
John E. Lynch
Robert R. Prentice

Adam and Jan Ashworth and Honoring Their Children
Pat and Renee Ashworth

Sharon Enyeart
Ronald W. Waeckerlin

Mayble Ann Still
Douglass and Amber Still
LEADERSHIP GIVING

EXPLORERS ($5,000 TO $9,999)
Ken and Susan Dugas
Dr. Phillip and Kris Haberman
George Kallas and Rhonda Woodard

ADVENTURERS ($2,500 TO $4,999)
Rich and Michelle Bolkovatz
James D. and Heidi Casey
Steve and Caroline Carver
Connie Sloan Cathcart
Paul and Kathy Cathcart
Scott J. George
Dr. Stanley and Mary Hartman
Thomas and Sharon Kunz
Carl and Wilma Lathrop

PIONEERS ($1,000 TO $2,499)
Ted and Donna Adams
Dr. Rod and Sue Anderson
William W. Anderson
Matthew and Brittany Ashby
Kay Lynn Bestol
Kevin Boyce and Mary Throne
Christopher A. Buchner
Todd and Dyan Burns
Gerald and Kathleen Carlson
Keith and Lynn Cashman
Bob and Dee Clary
John C. Clay
Gary and Mary Cox
Eric and Donna Creighton
Tim and Tricia Crilly
Allan and Teresa Cunningham
Robert and Bev Curtis
Robert and Brandee Dahill
Michael Desmond
Marietta T. Dinneen
Carol A. Dowdy
Douglas Edgren
Don and Vanda Edington
Jerry and Diane Egge
Walter Eggers and Maggie Allely
Bob and Brenda Elliott
Mike and Amy Enzi Strom
Mark A. Falk
Jeff Fassett and Fran Cadez
Robert and Barbara Fecht
Claudio A. Feler
Mick and Maybeth Finn
Thomas and Barbara Forslund
Jeri W. Griego
Fern B. Gullett
Mary B. Guthrie
James and Estelle Haefele
Bob R. Hansen
Dr. Stanley and Mary Hartman

Dr. Richard and Patricia McCleery
Dr. Larry and Vicki Meuli
Robert Monger and Jennifer Mettler
Thomas and Dixie Roberts
Jeffrey and Kristine Rude
Mike Shonsey and Kathy Jenkins
Dr. Ron and Carol Waeckerlin
Dennis and Sandra Wallace
Gay Woodhouse

Russell and Lisa Hay
Wayne and Shelley Herr
Rich and Mary Ann Hillman
Dr. Joseph and Carol Horam
Randy and Lois Huff
Alan Hughes
Randy Hurd
Jon F. Jacquot
Robert and Jill Jensen
Jay A. Jerde
Cameron Karajanis
Bob Karisny
James and Sunny Kaste
Marty and Nancy Knaub
Jack and Sharon Knudson
Robert and Mary Lampert
Conn and Aimee Lewis
Steve and Carol Burman Lindly
Steve and Cheri Lovas
Brian and Kim Lovett
Patrick and Ann Lucas
John and Becky Lynch
Bert and Carol Macy
Joe and Cindy Marek
Stephen and Brandy Marrou
John P. McBride
Mark and Marie McKay
Joe and Chris McRady
Vince B. Meyer
Julie Montoya
Darrell and Jane Moran
Michael and Tina Mullett Jr.
Bridget Munoz
Vicki L. Nemecek
Ronald and Patricia Nimmo
Amber Nuse
Michael Pace

Kevin and Lisa Paintner
Joseph and Sylvia Paiz
Tom and Cyndi Patras
Mona L. Pearl
Jeff and Sandra Pecenka
Bryan and Sara Pedersen
John and Sharon Pendlebury
Shawn and Amiee Reese.
Scott Reiman
T. R. and Christy Reiman
Walter Reiman
Ted Williams and Ruth Rentzell-Williams
Chris Robinson
Robin A. Roling
Dr. John Romano
Terry and Christina Russell
Doug and Susan Samuelson
Jeffrey and Lori Sauter
Stephen and Christine Schmerge
Colleen Schon
Shelli J. Shelton
Douglas and Leslie Shope
Margaret E. Smith
Michael and Tiffany Smith
Robert and Jan Stall
Douglass and Amber Still
Brian Taullie
Robert and Julie Tiedeken
Billie Jo Waara
Jeff and Diana Wallace
Mike and Pam Wallace
Brent Weigner and Sue Hume
Shirley Welte
Michael Williams
Steven and Jaime Winchell
Wallace and Mary Woods
Steven Wray
Mark and Linda Young
Richard and Susan Zukauckas
Our annual corporate sponsors underwrite funds for our events and other campaign expenses. Campaign funds are never used to fund any of our events or the car voucher program.
CORPORATE GIVING

#1 Properties
A. G. Andrikopoulos Resources, Inc.
ABC Seamless
Allstate Insurance
Allstate Insurance: Don Budd Agency
Ameriprise Financial Services, Inc.
Anadarko Petroleum Corporation
ANB Bank
B & B Appliance & TV
Bank of the West
Bella Fuoco Wood Fired Pizza
Black Hills Energy
Blood Systems
Blue Cross/Blue Shield Of Wyoming
Blue Federal Credit Union
BNSF Foundation
Bobby Ray’s Bistro
Bouquets Unlimited, Inc.
Burke Moving & Storage
Burns Insurance Agency
Capital Business Systems, Inc.
Capital Lumber Company
Capitol Roofing, Inc.
Central Bank & Trust
CFC - United Way of Laramie County
Cheyenne Frontier Days
Cheyenne State Bank
Cheyenne Women’s Clinic
Chicago Dog House
Christine Kronz Photography, LLC
College America
Crafco
Crema Coffee Wagon
CRMC-Cheyenne Regional Medical Center
Crum Electric Supply
Curtis Templin Charitable Trust
D.T.’s Liquor Mart/Tusker’s Bar
D.T.’s Package Liquors & Fine Wines
Delta Dental of Wyoming
Dillard’s
Donald L. Jorgensen, D.D.S.
Dooley Oil Inc.
Dray, Dyekman, Reed & Healey PC
Dyno Nobel
EchoStar
Edwards General Contractors, Inc.
Employee On-Boarding Specialties
Express Employment Professionals
Farmers Insurance Group
First Cheyenne Federal Credit Union
First Education Federal Credit Union
First Interstate Bank
Four Corners Siding, LLC
Four Paws Grooming
Frontier Veterinary Clinic
Gater Industries
Granite Peak Development, LLC
Halladay Motors
Halley & Murray, LLC
HGST Hitachi Global Storage Technologies
High West Energy
HollyFrontier
HUB International
IBM (Employee Charitable Contribution Campaign)
IBM Retiree Charitable Campaign
Iron Mountain Bison Ranch, Inc.
J. Sloan Hales, M.D.
JFP Properties LTD. Partnership
Jonah Bank of Wyoming
Kabob King
Kellogg’s Corporate Citizenship Fund
Laramie County Community College
Las Rosas
LCSD#1-Parent Firm
Life Care Center of Cheyenne
Lummis Livestock Company LLC
McGee, Hearne & Paiz, LLP
MER Tax, Accounting & Consulting
Meridian Trust FCU
Mort’s Bagels
NAPA Genuine Parts of Cheyenne, Inc.
Nationwide Insurance
On The Hook Fish & Chips
Orrison Distributing, LTD
Personal Financial Solutions, Inc.
Pinnacle Bank
Preferred Management, LLC
Presto-X
QEP National
Raymond James - National
RBC Wealth Management
RE/MAX Capitol Properties
Reiman Corp
RLR, LLP
Rocky Mountain Power Foundation
Rogers Law Firm, P.C.
Sage Corp.
Schreiner, Weskamp, and Schmerge LLC
Security First Bank
Sierra Trading Post
Simpson Electric Co.
Smith Barrett Team: #1 Properties
Southeast Wyoming Preferred Physicians
Spradley Barr Motors, Inc
State Farm Companies Foundation
Steil Surveying Services, LLC
Stream-Flo Group of Companies
Suncor Energy
Sundahl, Powers, Kapp & Martin, LLC
Swire Coca-Cola
Taco John’s International
Target Store of Cheyenne
Tasty Bones BBQ
Teton West Lumber
The Daily Press
The Happy Taco Hut
The Joannides Family Foundation
The Nipa Hut
Thomas G. Kelly, P.C.
Town & Country Supermarket Liquor
Union Pacific Foundation
United Parcel Service
US Bank
Valero Energy Corporation
Wallick & Volk
Wal-Mart Distribution Center-7077 & 7877
Warehouse Twenty One
Weber Building Maintenance
Wells Fargo Foundation
Western States Bank
Western Vista Federal Credit Union
WG Dale Electric
Wiederspahn-Radomsky Chapel
Williams Natural Gas Co
WINhealth
Woodhouse Roden Nethercott LLC
WyHy Federal Credit Union
Wyoming Bank & Trust
Wyoming Home
Wyoming Machinery Company
Wyoming Tribune Eagle
XESI
Yummy Bunny Ice Cream
CAR VOUCHER PROGRAM

A pledge of $180 or more gave donors one entry into the drawing.
A pledge of $420 or more gave donors two entries into the drawing.
A pledge of $600 or more gave donors three entries into the drawing.
A pledge of $1,200 or more gave donors four entries into the drawing.

Only four entries per donor are permitted in each year’s drawing. The lucky winner receives a voucher redeemable for the car of his/her choice up to $15,000 from any one of the three participating dealers.

2016 Winner Lucy Stacy with the Car Voucher Sponsors and Connie Sloan Cathcart

MEDIA SPONSORS

[List of media sponsors]

Wyoming Tribune Eagle
The financial transparency and health of our organization is of great importance to us. Equally important to us is our mission to responsibly mobilize and leverage community resources to create long-term changes that produce healthy, educated and financially stable individuals and families in Laramie County. To do this we need our community to be aware and consider the results (especially outcomes and impact) of our work in the community. GuideStar, BBB Wise Giving Alliance, and Charity Navigator also recognize the importance of outcomes and are working to include this element to their rating process.

These organizations ask nonprofits to do three things to help in their movement to an Overhead Solution:

1. **Demonstrate ethical practice and share data about our performance.**
   Proactively demonstrate why donors should trust us. Have the courage to share information about our goals, strategies, management systems, and governance processes.

2. **Manage towards results and understand our true costs.**
   Many nonprofits do not manage with an eye always on results - and even if they do, they don’t know how much it costs to achieve those results. We recognize that financial management is not just about audits and Forms 990, it is also about understanding the cost of achieving our mission.

3. **Help educate funders (individuals, foundations, and corporations) on the real cost of results.**
   We will have honest conversations with our funders about what it takes to do our work.

For more information:

- BBB Wise Giving Alliance (give.org)
- Charity Navigator (charitynavigator.org)
- GuideStar (guidestar.org)

In addition to raising funds to advance our work in Laramie County, we continue to partner with others to build a stronger community:

**The Human Services Advisory Council (HSAC)** - United Way of Laramie County, the City of Cheyenne, and Laramie County working together to invest the 5th penny human services commitments to fulfill the needs of Laramie County.

**Combined Federal Campaign (CFC)** - United Way of Laramie County serves as the fiscal agent for the local CFC.

**Stamp Out Hunger Food Drive** - United Way of Laramie County assists the local United States Postal Service with marketing and nonprofit agency organization for their annual community food drive.

**Volunteer Income Tax Assistance (VITA)** - United Way of Laramie County organizes the tax site, recruits volunteers and provides marketing support for the Laramie County site of the Wyoming Free Tax Service.

**Unaccompanied Students Initiative** - United Way of Laramie County is partnering to provide a safe stable home for youth experiencing homelessness.
Consolidated Revenue

Net Campaign is derived from the total Annual Campaign, subtracting uncollectible pledges and donations directed to a specific nonprofit as chosen by the donor.

Consolidated Expenses

Programs are the reason we exist. These funded Program Partners are chosen by the Community Investment Teams to advance our work in the community.

Donor Designations are directed to specific nonprofit organizations as chosen by the donor.

Support Services include our general operating expenses as well as the funds needed to maintain an Annual Campaign to raise the funds needed to do our work.

Corporate Sponsors are very important in covering the costs of our support services. Thanks to these business partners, our already low administrative and fundraising costs are partially covered, allowing more of the campaign funds to go directly to fund programs.

United Way of Laramie County
Schedule of Expenses
For the Year Ended December 31, 2015

<table>
<thead>
<tr>
<th>Investment in Community</th>
<th>Organizational Administration</th>
<th>Fund Raising Expenses</th>
<th>United Way Worldwide Dues</th>
<th>Donor Designations</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,058,966</td>
<td>$136,828</td>
<td>$267,472</td>
<td>$11,900</td>
<td>$16,917</td>
<td>$1,492,083</td>
</tr>
<tr>
<td>(5,766)</td>
<td>(9,844)</td>
<td>(131,227)</td>
<td>-</td>
<td>-</td>
<td>(146,837)</td>
</tr>
<tr>
<td>-</td>
<td>-</td>
<td>(45,000)</td>
<td>-</td>
<td>-</td>
<td>(45,000)</td>
</tr>
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</table>

Total Expenses less In-Kind and Sponsorships

<table>
<thead>
<tr>
<th>Total Expenses less In-Kind and Sponsorships</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,053,200</td>
</tr>
<tr>
<td>$126,984</td>
</tr>
<tr>
<td>$91,245</td>
</tr>
<tr>
<td>$11,900</td>
</tr>
<tr>
<td>$16,917</td>
</tr>
<tr>
<td>$1,300,246</td>
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</table>

Percentage of Total Expense

<table>
<thead>
<tr>
<th>Percentage of Total Expense</th>
</tr>
</thead>
<tbody>
<tr>
<td>81%</td>
</tr>
<tr>
<td>10%</td>
</tr>
<tr>
<td>7%</td>
</tr>
<tr>
<td>1%</td>
</tr>
<tr>
<td>1%</td>
</tr>
</tbody>
</table>

UNITED WAY OF LARAMIE COUNTY
STATEMENTS OF FINANCIAL POSITION
December 31, 2015 and 2014

2015

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$551,841</td>
</tr>
<tr>
<td>Certificate of deposits (Note 3)</td>
<td>$258,927</td>
</tr>
<tr>
<td>Other Receivables</td>
<td>$24,886</td>
</tr>
<tr>
<td>Pledges receivable, net (Note 2)</td>
<td>$567,260</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$3,644</td>
</tr>
<tr>
<td>Security deposit</td>
<td>$2,748</td>
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<tr>
<td>Cash surrender value of life insurance (Note 12)</td>
<td>$19,218</td>
</tr>
<tr>
<td>Donated rent receivable, net of discounts (Note 2)</td>
<td>$1,210</td>
</tr>
<tr>
<td>Property and equipment, net of accumulated depreciation (Note 10)</td>
<td>$175,528</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$1,685,042</strong></td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$16,900</td>
</tr>
<tr>
<td>Designations and distributions payable (Note 9)</td>
<td>$999,292</td>
</tr>
<tr>
<td>Funds held for others, related party (Note 13)</td>
<td>$25,274</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>$10,500</td>
</tr>
<tr>
<td>Accrued expenses (Note 12)</td>
<td>$29,111</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$1,001,077</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted net assets</td>
<td>$39,494</td>
</tr>
<tr>
<td>Designated (Note 8)</td>
<td>$4,161</td>
</tr>
<tr>
<td>Temporarily restricted (Note 8)</td>
<td>$640,310</td>
</tr>
<tr>
<td>Undesignated, as restated (Note 14)</td>
<td>$683,965</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$1,685,042</strong></td>
</tr>
</tbody>
</table>

Completed 2016 audit will be posted on our website when available.